

**Managing the Environment PDG  
Decent & Affordable Homes PDG  
Community Well Being PDG  
Cabinet**

**Budget 2015/16**

**Portfolio Holder** Cllr Peter Hare-Scott  
**Responsible Officer** Head of Finance

**Reason for Report:** To consider options available in order for the Council to set a balanced budget for 2015/16 and agree a future strategy for further budget reductions for 2016/17 onwards.

**RECOMMENDATION:** To consider the draft budget proposals for 2015/16 and start to plan for additional savings as identified in the Medium Term Financial Plan.

**Relationship to Corporate Plan:** To deliver our Corporate Plan's priorities within existing financial resources.

**Financial Implications:** Since 2010/11 the Council has seen its Formula Grant reduce by circa £2.6m or 42% from £6.2m to the provisional figure of £3.6m announced for 2015/16. Going forward the current Government maintains its pledge to continue the austerity programme, with most public sector commentators estimating further cuts of at least 10% per annum for the next 3 – 4 years. Once this is factored in to the Councils Medium Term Financial Plan we have predicted a funding deficit of circa £2.1m by 2018/19. This highlights the need to take steps to plan for further reductions to our ongoing expenditure levels.

**Legal Implications:** It is a statutory requirement for the Local Authority to set a balanced budget.

**Risk Assessment:** Service Managers and Finance staff have assessed volatility in income and large contractor budgets, taking account of current and estimated future demand patterns. In addition prudent levels of reserves will also continue to be maintained.

## **1.0 Introduction**

- 1.1 The summer savings exercise, that was first undertaken in the summer of 2010, which included Service Managers, Heads of Service, Accountants, the Head of Finance and the Chief Executive challenges all services to look at reducing costs/increasing income, but still deliver the same level of service (especially the front-line services).
- 1.2 This exercise doesn't just focus on balancing the next financial year, it also looked at where savings could be delivered over a rolling three year period. Although this year's exercise has been successful in identifying £983k of savings for 2015/16 (see Appendix 3a), there has been very little proposed for subsequent financial years (only £541k). This fact, emphasises the comments I have been making for the past 18 months that we can no longer expect service managers to continue to reduce cost and still expect "business as usual".
- 1.3 The proposed savings shown in Appendix 3a of £983k will need to be agreed by Members, as for every proposed saving that is rejected will need to be matched by a suggestion of where a similar saving could be made. Members will be aware that the budget is an evolving process. I have already made a range of assumptions relating to: pay awards, inflation, fees/charges, demand for services, property increases, etc. More information may well change/alter my assumptions in the months leading up to February, when the budget has to be finalised. So the current budget gap of £650k will be revised over the next few months, but it is based on the most current information, in conjunction with professional guidance, that is available.
- 1.4 An updated Medium Term Financial Plan was presented to the Cabinet at its October meeting, which further explored the challenging financial position that the Council is facing over the next 4 years. However, it should be stressed that the Council has placed itself in a very strong position to deal with situation and continues to look into opportunities to further reduce operational costs without immediately reducing service levels. But it remains a real possibility moving forward that some difficult decisions will have to be made relating to what the Council can and can't afford to deliver/support in the future. This is further evidenced by the low level of service savings estimated from 2016/17 onwards.

## **2.0 The Draft 2015/16 Budget**

- 2.1 The first detailed draft budget figures have now been returned from all Service Managers. In compiling the draft 2015/16 budget, Service Managers and Finance Staff were acutely aware of the worsening financial environment that the Council was now going to have to operate within. A provisional Formula Grant cut of £656k, coupled with an uncertain economic position adversely affecting a number of key income streams (including our treasury return), the continuing need to modernise much of our existing vehicle fleet and the budget volatility associated with the new Council Tax Support scheme and the localisation of Business Rates.
- 2.2 The initial aggregation of all service budgets (which also includes assumptions surrounding predictions of interest receipts, contributions to our capital

programme, transfers from/to reserves and Council Tax levels) currently indicates a GFund budget gap of £650k (see Appendix 1).

- 2.3 At this point it is worth summarising how we have arrived at this deficit. The table shown below shows the main budget variances affecting the 2015/16 draft budget, which has included nearly all of the savings identified at Appendix 3a.

**Table 1 – Reconciliation of 2015/16 budget variances**

<b>Variations</b>	<b>Amount £000</b>
Savings identified in savings exercise	(983)
Cost pressures identified in savings exercise	659
Formula grant cut	656
Leisure savings not realised	218
Waste and recycling currently at 14/15 budget and known service pressures	97
Pay and price inflation – incl. pensions & NI	160
Interest adjustment from HRA	41
Council Tax property growth + 1.5% and reduction in Council Tax reduction grant	(136)
Transfer from New Homes Bonus to fund 2 new officers	(99)
Other costs	37
<b>Draft budget gap for 2015/16</b>	<b>650</b>

- 2.4 The above table clearly demonstrates how a budget gap of £650k has been arrived at and without the hard work undertaken by Service Managers to propose further savings during the summer months we would now be facing a budget deficit of £1,633k for 2015/16 (i.e. £650k + £983k). Appendix 3a shows those potential savings which were identified earlier in the year, amounting to £983k.
- 2.5 In compiling the 2015/16 draft budget we have also examined budget performance during 2014/15 and then made any relevant budget corrections for staffing changes, levels of income, changes in legislation, increases in inflation, etc.
- 2.6 Due to the need to get budget information to all of the PDG and Cabinet meetings during November and early December there are still a few key issues that have not been resolved or are still to be fully evaluated. These issues may either improve or worsen the summary budget position currently reported.

### **3.0 The Future**

- 3.1 It is clear that a lot of hard work has already been undertaken in order to deliver a draft budget gap of £650k. We now are set with two tasks: firstly, to deliver a balanced GFund budget by February 2015 in order to formally set the Council Tax and secondly, and of equal importance, begin to plan how our future spending plans can be financed. The MTFP tabled at the October Cabinet meeting shows that the challenge of balancing our ongoing revenue

commitments with our available funding. The summary figures from the MTFP highlighted a £2.1m budget gap over the next 4 years assuming 10% reduction in Government funding year on year. (See table 2 below) This further assumes that all of the £983k saving proposals suggested by Service Managers are accepted by Members.

- 3.2 Due to the future uncertainty over the exact level of Formula Grant reduction going forward it is imperative that Management Team, Service Managers and Members give consideration to matching future service provision to likely levels of financial resources. Table 2 below summarises the projected shortfall over the next four years.

Table 2 – MTFP General Fund Summary

	2014/15 £'000	2015/16 £'000	2016/17 £'000	2017/18 £'000	2018/19 £'000
Total Gross Expenditure	36,710	37,012	37,623	38,037	38,520
Total Income	(27,618)	(28,130)	(28,591)	(28,307)	(28,551)
<b>Net Cost of Services</b>	<b>9,092</b>	<b>8,882</b>	<b>9,032</b>	<b>9,730</b>	<b>9,969</b>
Investment Interest/MRP	(44)	45	(12)	(43)	(75)
Cont. to/(from) Reserves		(99)	(99)		
Contribution to Capital	125	125	125	125	125
<b>Total Budget Requirement</b>	<b>9,173</b>	<b>8,953</b>	<b>9,046</b>	<b>9,812</b>	<b>10,019</b>
Funded by:					
Collection Fund Surplus	(75)	(50)	(50)	(50)	(50)
Formula Grant <sup>(1)</sup>	(4,181)	(3,525)	(3,128)	(2,816)	(2,534)
Council Tax	(4,917)	(5,114)	(5,168)	(5,253)	(5,339)
<b>Total Funding</b>	<b>(9,173)</b>	<b>(8,689)</b>	<b>(8,346)</b>	<b>(8,119)</b>	<b>(7,923)</b>
<b>Cumulative (Surplus)/Deficit</b>	<b>Nil</b>	<b>264</b>	<b>700</b>	<b>1,693</b>	<b>2,096</b>

<sup>(1)</sup> Formula Grant in 2015/16 includes £49k of Council Tax Freeze grant awarded in respect of 2014/15.

- 3.3 In addition to this revenue funding pressure, is our ongoing commitment to future capital programmes, not helped by the current low levels of capital receipts. Even greater pressure may be placed on future programmes if additional borrowing was made to fund new Council Houses, Depots, Sport Centre enhancements, Town Centre enhancement works, Vehicle replacements, etc.
- 3.4 The draft Capital Programme for 2015/16 is attached as Appendix 4 and currently shows balanced funding over the next 4 years. However this has required much of the NHB receipts (totalling circa £3.2m) and a continuing revenue contribution from the General Fund of £125 k per annum to reach this position. The size of our current and future capital programmes has substantially reduced, due to the reductions in funding and level of sale receipts and now only includes projects that are essential maintenance, asset replacement or income generating/cost reducing.

## **4.0 The November/December PDGs and Cabinet meetings**

- 4.1 The first round of draft budget meetings will allow discussions with Members, Senior Management, Service Managers and Finance Officers in order to review the proposed draft 2015/16 budget – see Appendix 2. This will include scrutinising and challenging the initial position (and confirming acceptance of all proposed savings put forward) and discussing any other budget areas that Members would like to see additional savings from.
- 4.2 Before the next round of PDGs and Cabinet in January the Council will receive formal confirmation regarding its; Formula Grant (n.b. active rural lobby on-going), Council Tax Freeze Grant, other emerging legislative changes, more information regarding the 2014/15 budget performance, etc. At this point if any of the initial assumptions/estimates significantly worsen, then we will need to bring further savings options for consideration.

## **5.0 Public Consultation**

- 5.1 This year's public consultation once again highlighted the three most valued services:
- REFUSE COLLECTION & RECYCLING - First
  - PARKS, OPEN SPACES & PLAY AREAS - Second
  - ENVIRONMENTAL HEALTH - Third

The three services valued the lowest comprised:

- COMMUNITY GRANTS - First
  - PUBLIC CONVENIENCES - Equal second
  - COMMUNITY SAFETY - Equal second
- 5.2 This consultation response has been considered when compiling the 2015/16 draft budget, but will be of even greater use from 2016/17 onwards when the Council will have to make more challenging decisions with regard to service prioritisation.

## **6.0 Conclusion**

- 6.1 The feedback from all three budget PDGs and the Cabinet will be reported to the January Cabinet for consideration in order to set a balanced 2015/16 budget and agree a forward plan. Early in the New Year Management Team will meet to establish a strategic plan of how £2.1m of savings in the next four years can be achieved. This process will be based upon giving Members a series of options, some of which may require short term investment, to generate medium or long term savings. The savings options will need to be considered across all Member meetings, based upon the new corporate plan. Having identified possible savings, there will need to be careful consideration of their potential impact, probable lead times for delivery of that saving and any associated disengagement costs or possible 'spend to save' implications that would arise.

**Contact for more information:** Andrew Jarrett – Head of Finance  
**Background Papers:** Draft 2015/16 Budget Papers  
MTFP report - Oct 2014 Cabinet  
**File Reference:**  
**Circulation of the Report:** Management Team, Members & Relevant Service  
Managers

**GENERAL FUND REVENUE ACCOUNT  
DRAFT BUDGET SUMMARY 2015/16**

	Net Direct Costs Budget 2014/15 £	Budget Changes £	Draft Net Direct Costs Budget 2015/16 £
Managing the Environment	3,384,230	36,880	3,421,110
Decent & Affordable Homes	420,360	(72,210)	348,150
Community Well Being	2,755,730	48,131	2,803,861
Cabinet	3,743,760	122,250	3,866,010
<b>TOTAL NET DIRECT COST OF SERVICES</b>	<b>10,304,080</b>	<b>135,051</b>	<b>10,439,131</b>
Net recharge to HRA	(1,211,320)	(12,113)	(1,223,433)
<b>NET COST OF SERVICES</b>	<b>9,092,760</b>	<b>122,938</b>	<b>9,215,698</b>
Provision for the financing of capital spending	122,520	28,440	150,960
Finance Lease interest	8,110	(8,110)	0
Interest from Funding provided for HRA	(110,000)	40,910	(69,090)
Interest Received on Investments	(65,000)	0	(65,000)
Contribution to Capital Programme	125,000	0	125,000
<b>TOTAL BUDGETED EXPENDITURE</b>	<b>9,173,390</b>	<b>184,178</b>	<b>9,357,568</b>
<b>Funded by:-</b>			
Formula Grant	(4,230,060)	656,000	(3,574,060)
NNDR revenue based on last year actuals + 54K		(54,000)	(54,000)
Council Tax freeze - for 2014/15	(49,000)	0	(49,000)
CTS Funding Parishes	98,000	(33,000)	65,000
Collection Fund Surplus	(75,000)	25,000	(50,000)
Council Tax - 27,289.8 x £184.88	(4,917,330)	(128,000)	(5,045,330)
<b>TOTAL FUNDING</b>	<b>(9,173,390)</b>	<b>466,000</b>	<b>(8,707,390)</b>
<b>REQUIREMENT TO BALANCE THE BUDGET</b>	<b>0</b>	<b>650,178</b>	<b>650,178</b>

**Current Assumptions :**

- 1 Formula Grant reduced by £656k based on provisional figure rec'd 12 months ago.
- 2 A Council Tax income based on a 1.5% rise for illustrative purposes only. A 1% rise in Council Tax will generate circa £50k. It is assumed any Council Tax freeze grant given in 2014/15 will be added into the final settlement for 2015/16.
- 3 Most of the savings and cost pressures proposed in the budget review meetings have been included.
- 4 2015/16 salary budgets include an increase of 1%.
- 5 All income flows have been reviewed and adjusted for changes in demand and unit price.
- 6 Investment income has been based upon the existing lending criteria now in force.
- 7 Nil transfer from the General Fund Balance .
- 8 Support services have been inflated in accordance with the pay award.
- 9 Budget for car parking income based on fee structure currently on place and 14/15 level of usage.
- 10 Budget for refuse and recycling is based on 14/15 scheme and reviewed for known budget pressures.
- 11 The grants budget has been left at the 2014/15 level prior to the special Community Well Being PDG meeting.

Appendix 2

**Summary of Managing the Environment PDG**

Service Unit	2013/14 Actuals	2014/15 Budget	2015/16 Budget	Movement £
SCP01 Parking Services	(519,196)	(434,000)	(365,920)	68,080
SES02 Cemeteries	(30,219)	(39,670)	(16,250)	23,420
SES04 Public Health	(22,207)	2,160	2,260	100
SES05 Open Spaces	207,898	156,900	163,710	6,810
SGM01 Grounds Maintenance	513,601	542,680	537,390	(5,290)
SPS01 Asset Management	8,174	8,750	8,750	0
SPS03 Flood Defence And Land Drain	24,812	26,430	26,430	0
SPS04 Street Naming & Numbering	6,834	8,280	8,450	170
SPS05 Administration Buildings	234,267	243,500	242,340	(1,160)
SPS06 Mldc Depots	74,459	58,610	54,260	(4,350)
SPS07 Public Transport	(12,116)	(17,440)	(15,150)	2,290
SPS08 Office Building Cleaning	53,848	54,930	55,710	780
SPS09 Property Services Staff Unit	246,887	256,860	271,550	14,690
SPS11 Public Conveniences	122,884	122,870	90,420	(32,450)
SPS12 Gf Properties Shops/Flats	2,086	(7,360)	(135,630)	(128,270)
SWS01 Street Cleansing	250,026	342,880	402,020	59,140
SWS02 Waste Collection	1,215,685	1,203,760	1,312,560	108,800
SWS03 Recycling	512,337	623,400	599,830	(23,570)
SWS04 Waste Management	201,272	230,690	178,380	(52,310)
<b>TOTALS</b>	<b>3,091,333</b>	<b>3,384,230</b>	<b>3,421,110</b>	<b>36,880</b>



## SCP01 Parking Services

Group	Description	2013/14 Actuals	2014/15 Budget	2015/16 Budget	Movement £
1000	Employees	130,558	20	0	(20)
2000	Premises	144,419	223,490	249,120	25,630
3000	Transport	5,280	70	0	(70)
4000	Cost Of Goods And Services	26,716	32,280	35,510	3,230
7000	Income	(826,169)	(689,860)	(650,550)	39,310
	<b>TOTALS</b>	<b>(519,196)</b>	<b>(434,000)</b>	<b>(365,920)</b>	<b>68,080</b>

Cost Centre	Cost Centre Name
CP510	Market Car Park
CP520	Multi-Storey Car Park
CP530	Amenity Car Parks
CP540	Paying Car Parks
CP550	Civil Parking Enforcement

## Major Budget Movements

Premises budgets have increased by £20k to reflect general maintenance works that are required in the Multi-Storey car park.

The 2015/16 budgets have been adjusted to reflect current income levels and charges. It is proposed that a joint Officer and Member working group be established to look into the following issues and make recommendations for the PDG to consider.

- Condition survey and anticipated expenditure for next five years of all car parks
- Permit & Season ticket policy
- Occupancy Levels
- Benchmarking charges
- Consideration of charging for Amenity car parks
- Charging Policy
- Fees & Charges
- Review of overnight charging introduction

### SES02 Cemeteries

Group	Description	2013/14 Actuals	2014/15 Budget	2015/16 Budget	Movement £
1000	Employees	38,287	27,790	39,230	11,440
2000	Premises	20,590	40,590	46,500	5,910
3000	Transport	1,195	1,300	1,310	10
4000	Cost Of Goods And Services	16,529	9,170	14,580	5,410
7000	Income	(106,820)	(118,520)	(117,870)	650
	<b>TOTALS</b>	<b>(30,219)</b>	<b>(39,670)</b>	<b>(16,250)</b>	<b>23,420</b>

Cost Centre	Cost Centre Name
ES100	Cemeteries
ES110	Bereavement Services

### Major Budget Movements

Salary increase due to restructure changes.

**SES04 Public Health**

Group	Description	2013/14 Actuals	2014/15 Budget	2015/16 Budget	Movement £
2000	Premises	190	0	100	100
3000	Transport	0	0	0	0
4000	Cost Of Goods And Services	1,414	5,960	5,960	0
7000	Income	(23,811)	(3,800)	(3,800)	0
	<b>TOTALS</b>	<b>(22,207)</b>	<b>2,160</b>	<b>2,260</b>	<b>100</b>

Cost Centre	Cost Centre Name
ES360	Dog Warden
ES361	Public Health
ES362	Abandoned Cars And Litter

**Major Budget Movements**

### **SES05 Open Spaces**

Group	Description	2013/14 Actuals	2014/15 Budget	2015/16 Budget	Movement £
1000	Employees	67,448	78,290	62,000	(16,290)
2000	Premises	139,678	86,740	101,890	15,150
3000	Transport	7,911	11,940	12,310	370
4000	Cost Of Goods And Services	24,074	26,640	35,420	8,780
7000	Income	(31,213)	(46,710)	(47,910)	(1,200)
	<b>TOTALS</b>	<b>207,898</b>	<b>156,900</b>	<b>163,710</b>	<b>6,810</b>

Cost Centre	Cost Centre Name
ES440	Inspections Staff Unit
ES450	Parks & Open Spaces
ES455	Amory Park Recreation
ES460	Play Areas
PS480	Middc Footpaths & Railway Walks
PS551	Footway Lighting

### **Major Budget Movements**

Salary saving as part of Tree Officer's salary budget has moved to planning. The saving has partially been off-set by the increase in Cost of Good and Services as External Contractors will need to carry out open spaces tree works. Increase in the Premises budget is due to the planned works required in Park walls.

### **SGM01 Grounds Maintenance**

Group	Description	2013/14 Actuals	2014/15 Budget	2015/16 Budget	Movement £
1000	Employees	414,055	427,120	425,670	(1,450)
2000	Premises	6,524	11,950	11,960	10
3000	Transport	133,149	147,660	143,110	(4,550)
4000	Cost Of Goods And Services	37,823	33,950	34,150	200
7000	Income	(77,950)	(78,000)	(77,500)	500
	<b>TOTALS</b>	<b>513,601</b>	<b>542,680</b>	<b>537,390</b>	<b>(5,290)</b>

Cost Centre	Cost Centre Name
GM960	Grounds Maintenance

### **Major Budget Movements**

**SPS01 Asset Management**

Group	Description	2013/14 Actuals	2014/15 Budget	2015/16 Budget	Movement £
2000	Premises	4,036	3,750	3,750	0
4000	Cost Of Goods And Services	4,738	5,000	5,000	0
7000	Income	(600)	0	0	0
	<b>TOTALS</b>	<b>8,174</b>	<b>8,750</b>	<b>8,750</b>	<b>0</b>

Cost Centre	Cost Centre Name
PS150	Surplus Sites For Disposal
PS160	Asset Management

**Major Budget Movements**

**SPS02 Culture & Heritage**

Group	Description	2013/14 Actuals	2014/15 Budget	2015/16 Budget	Movement £
2000	Premises	1,186	0	0	0
	<b>TOTALS</b>	<b>1,186</b>	<b>0</b>	<b>0</b>	<b>0</b>

Cost Centre	Cost Centre Name
PS250	Clocks & Monuments

**Major Budget Movements**

### **SPS03 Flood Defence And Land Drain**

Group	Description	2013/14 Actuals	2014/15 Budget	2015/16 Budget	Movement £
2000	Premises	15,514	26,230	26,230	0
4000	Cost Of Goods And Services	9,297	200	200	0
7000	Income	0	0	0	0
	<b>TOTALS</b>	<b>24,812</b>	<b>26,430</b>	<b>26,430</b>	<b>0</b>

Cost Centre	Cost Centre Name
PS400	Flood Defence And Land Drain

### **Major Budget Movements**



**SPS04 Street Naming & Numbering**

Group	Description	2013/14 Actuals	2014/15 Budget	2015/16 Budget	Movement £
1000	Employees	5,968	5,850	6,010	160
2000	Premises	2,003	3,570	3,570	0
4000	Cost Of Goods And Services	244	50	60	10
7000	Income	(1,381)	(1,190)	(1,190)	0
	<b>TOTALS</b>	<b>6,834</b>	<b>8,280</b>	<b>8,450</b>	<b>170</b>

Cost Centre	Cost Centre Name
PS600	Street Naming & Numbering

**Major Budget Movements**

### **SPS05 Administration Buildings**

Group	Description	2013/14 Actuals	2014/15 Budget	2015/16 Budget	Movement £
1000	Employees	1,611	880	890	10
2000	Premises	282,687	290,780	293,240	2,460
4000	Cost Of Goods And Services	47,469	41,660	42,520	860
7000	Income	(97,501)	(89,820)	(94,310)	(4,490)
	<b>TOTALS</b>	<b>234,267</b>	<b>243,500</b>	<b>242,340</b>	<b>(1,160)</b>

Cost Centre	Cost Centre Name
PS810	Phoenix House
PS820	Dcc Library
PS830	Town Hall
PS840	Crediton Office Building

### **Major Budget Movements**

### **SPS06 Mddc Depots**

Group	Description	2013/14 Actuals	2014/15 Budget	2015/16 Budget	Movement £
2000	Premises	73,112	61,990	63,660	1,670
4000	Cost Of Goods And Services	1,347	1,620	1,600	(20)
7000	Income	0	(5,000)	(11,000)	(6,000)
	<b>TOTALS</b>	<b>74,459</b>	<b>58,610</b>	<b>54,260</b>	<b>(4,350)</b>

Cost Centre	Cost Centre Name
PS850	Old Road Depot
PS860	Station Yard Depot
PS870	Lords Meadow Depot

### **Major Budget Movements**

Increase in the income budget is to reflect full year rent on Lords Meadow Depot.

**SPS07 Public Transport**

Group	Description	2013/14 Actuals	2014/15 Budget	2015/16 Budget	Movement £
2000	Premises	1,100	8,000	8,000	0
4000	Cost Of Goods And Services	668	810	850	40
7000	Income	(13,884)	(26,250)	(24,000)	2,250
	<b>TOTALS</b>	<b>(12,116)</b>	<b>(17,440)</b>	<b>(15,150)</b>	<b>2,290</b>

Cost Centre	Cost Centre Name
PS880	Bus Station Maintenance

**Major Budget Movements**

### **SPS08 Office Building Cleaning**

Group	Description	2013/14 Actuals	2014/15 Budget	2015/16 Budget	Movement £
1000	Employees	40,151	41,690	42,970	1,280
2000	Premises	185	0	0	0
4000	Cost Of Goods And Services	13,512	13,240	12,740	(500)
	<b>TOTALS</b>	<b>53,848</b>	<b>54,930</b>	<b>55,710</b>	<b>780</b>

Cost Centre	Cost Centre Name
PS970	Office Building Cleaning

### **Major Budget Movements**

**SPS09 Property Services Staff Unit**

Group	Description	2013/14 Actuals	2014/15 Budget	2015/16 Budget	Movement £
1000	Employees	225,757	233,420	248,330	14,910
2000	Premises	0	0	0	0
3000	Transport	15,048	18,170	18,070	(100)
4000	Cost Of Goods And Services	6,498	5,490	5,370	(120)
7000	Income	(417)	(220)	(220)	0
	<b>TOTALS</b>	<b>246,887</b>	<b>256,860</b>	<b>271,550</b>	<b>14,690</b>

Cost Centre	Cost Centre Name
PS980	Property Services Staff Unit

**Major Budget Movements**

Salary budget increase is due to 25% of the new Estates Managers salary being coded to Property Services.

### SPS11 Public Conveniences

Group	Description	2013/14 Actuals	2014/15 Budget	2015/16 Budget	Movement £
1000	Employees	34,797	36,670	35,530	(1,140)
2000	Premises	68,102	57,380	79,680	22,300
3000	Transport	3,544	6,540	4,680	(1,860)
4000	Cost Of Goods And Services	21,977	28,350	12,690	(15,660)
7000	Income	(5,537)	(6,070)	(42,160)	(36,090)
	<b>TOTALS</b>	<b>122,884</b>	<b>122,870</b>	<b>90,420</b>	<b>(32,450)</b>

Cost Centre	Cost Centre Name
PS350	Public Conveniences

### Major Budget Movements

Increased income budgets resulted from the Public Convenience consultation where Town and Parish Councils are taking over or making a contribution towards the running costs of the PC's.

A reduction in the External contractors budget has resulted in the Cost of Goods and Services budget saving. Maintenance budget has increased due to the redevelopment of Phoenix Lane PC's.

### **SPS12 Gf Properties Shops/Flats**

Group	Description	2013/14 Actuals	2014/15 Budget	2015/16 Budget	Movement £
2000	Premises	2,075	2,040	57,700	55,660
4000	Cost Of Goods And Services	11	600	1,100	500
7000	Income	0	(10,000)	(194,430)	(184,430)
	<b>TOTALS</b>	<b>2,086</b>	<b>(7,360)</b>	<b>(135,630)</b>	<b>(128,270)</b>

Cost Centre	Cost Centre Name
PS890	10 Phoenix Lane
PS990	30/32 Fore Street
PS991	Industrial Units
PS992	Market Walk

### **Major Budget Movements**

This is a new Service unit that has been created to show the Property Services responsibility for lettings of Fore Street, 10 Phoenix Lane and Industrial Units which previously sat in CWB PDG.

The increase in premises now shows the loan liability for Fore Street £42.5k and income lines now reflect the rent £46.8k.

The increase in income budget is due to Industrial Units £131k being moved from PR code.



### SWS01 Street Cleansing

Group	Description	2013/14 Actuals	2014/15 Budget	2015/16 Budget	Movement £
1000	Employees	158,595	169,940	217,510	47,570
3000	Transport	76,197	128,540	140,210	11,670
4000	Cost Of Goods And Services	40,739	44,400	44,300	(100)
7000	Income	(25,505)	0	0	0
	<b>TOTALS</b>	<b>250,026</b>	<b>342,880</b>	<b>402,020</b>	<b>59,140</b>

Cost Centre	Cost Centre Name
WS650	Street Cleansing

### Major Budget Movements

Salaries for 2 Waste Operatives now correctly allocated to Street Cleansing instead of Refuse, £45k.

Increase in vehicle fuel and repair budgets, based on year to date spend, £12k.

### SWS02 Waste Collection

Group	Description	2013/14 Actuals	2014/15 Budget	2015/16 Budget	Movement £
1000	Employees	775,666	757,130	834,030	76,900
3000	Transport	636,689	743,420	740,100	(3,320)
4000	Cost Of Goods And Services	422,392	355,170	463,190	108,020
7000	Income	(619,061)	(651,960)	(724,760)	(72,800)
	<b>TOTALS</b>	<b>1,215,685</b>	<b>1,203,760</b>	<b>1,312,560</b>	<b>108,800</b>

Cost Centre	Cost Centre Name
WS700	Refuse Collection
WS710	Trade Waste Collection

### Major Budget Movements

Salary increase due to the correct allocation of the Waste and Transport Supervisor and the Trade Waste Officer, £60k.

Addition of 1 Waste and Recycling Operative post, £21.k, 2 Operatives now charged to Street Cleansing, (£45k)

Agency budget increased in line with Service requirement, £35k, part offset by a reduction in over-time, (£10k)

Vehicle operating lease budget not required, (£42k), offset by increase in repairs and hire charges, £39.5k

Trade Waste disposal charges set in line with cost and tonnages, £93k.

Increase in Trade Waste income and recharges (£71k).

### SWS03 Recycling

Group	Description	2013/14 Actuals	2014/15 Budget	2015/16 Budget	Movement £
1000	Employees	716,990	606,960	646,380	39,420
2000	Premises	56,217	81,020	88,590	7,570
3000	Transport	245,344	410,800	347,500	(63,300)
4000	Cost Of Goods And Services	207,418	204,860	219,860	15,000
7000	Income	(713,632)	(680,240)	(702,500)	(22,260)
	<b>TOTALS</b>	<b>512,337</b>	<b>623,400</b>	<b>599,830</b>	<b>(23,570)</b>

Cost Centre	Cost Centre Name
WS725	Kerbside Recycling

### Major Budget Movements

Addition of 1 Waste & Recycling Operative post, £21k. Increase in agency budget in line with Service requirement, £14.5k.

Reduced vehicle repairs and sinking fund budgets, due to the purchase of new recycling vehicles, (£98k).  
Plant hire, maintenance and fuel budget increase of, £20k.

A sinking fund and loan repayment budget added for the new recycling baler, £39k.  
Saving on glass haulage budget, as income now net of haulage, (£19.5k).

Material income budgets based on predicted price and tonnages, (£22k).

### SWS04 Waste Management

Group	Description	2013/14 Actuals	2014/15 Budget	2015/16 Budget	Movement £
1000	Employees	191,328	224,180	170,560	(53,620)
3000	Transport	3,522	3,730	3,030	(700)
4000	Cost Of Goods And Services	6,430	2,780	4,790	2,010
7000	Income	(8)	0	0	0
	<b>TOTALS</b>	<b>201,272</b>	<b>230,690</b>	<b>178,530</b>	<b>(52,310)</b>

Cost Centre	Cost Centre Name
WS750	Waste Management Staff Unit

### Major Budget Movements

Waste and Transport Supervisor and Trade Waste Office now allocated to Refuse and Trade. (£60k)

GENERAL FUND SUMMARY		FTE	Budget Direct Cost	+ - %	Budget Meeting Savings	Target Savings	Target Savings	
(Direct costs)		2015/16	2014/15		2015/16	2016/17	2017/18	Comments
<b>Cabinet</b>								
SCM01	Chief Executive	2.0	159,080	0.0%				
SCM03	Corporate Fees/Charges	0.1	153,110	0.0%				
SCM06	Pension Backfunding	1.0	738,310	0.0%				
SFP01	Accountancy Services	8.5	400,930	-1.5%	-6,000			0.21 FTE staff saving
SFP02	Internal Audit	2.7	98,870	-3.5%	-3,500			Reduced hours in team
SFP03	Procurement	1.6	51,910	0.0%				
SFP04	Purchase Ledger	1.5	45,100	0.0%				
SFP05	Sales Ledger	1.5	34,710	0.0%				
SHR01	Human Resources	4.8	203,160	0.0%				
SHR02	Mddc Staff Training	0.0	119,730	-20.9%	-25,000			Reduced based on last yrs actuals and commitment to new system by L&D
SHR03	Payroll	2.0	58,950	0.0%				
SHR04	Learning And Development	0.8	39,850	0.0%				
SIT01	It Gazetteer Management	2.0	63,810	0.0%				
SIT02	It Information Management	1.0	27,450	0.0%				
SIT03	It Information Technology	12.7	822,400	-5.3%	-43,900	-5000		Phone lines, IDOX licences, taken out vacant post, allowing for trainee, paper
SLD01	Electoral Registration	4.0	111,040	0.0%				
SLD01A	Election Costs	0.0	20,000	0.0%				
SLD02	Democratic Rep And Management	2.8	414,720	0.0%				
SLD04	Legal Services	5.0	187,150	-4.3%	-8,000			New fee structure to be implemented 1/10/14
		<b>54</b>	<b>3,750,280</b>	<b>-2.3%</b>	<b>-86,400</b>	<b>-5,000</b>	<b>0</b>	
<b>Community Well Being PDG</b>								
SCD01	Community Development	5.2	419,900	-6.8%	-28,500	-20000		Reduce grants by £20k. Reduction staff hrs £6k. Citizen panel (£2.5k)
SCD02	Economic Development	2.0	-21,910	18.3%	-4,000			Agreed to recruit Market Officer for 30 hrs pw not 37hrs as budgeted.
SCS20	Customer Services Admin	3.5	154,910	0.0%				
SCS22	Customer First	23.0	642,450	-1.9%	-12,000			Not renewing MD Talk -£12k. Push comms through web site
SES01	Emergency Planning	0.0	0					
SES03	Community Safety - C.C.T.V.	0.2	3,100	0.0%				
SES11	Pool Cars	0.0	6,480	0.0%				
SES16	Es Staff Units/Recharges	14.1	609,390	-13.0%	-79,000			Restructure
SES17	Community Safety	1.7	55,440	0.0%				
SES18	Food Safety	0.0	-1,530	0.0%				
SES19	Health And Safety At Work	1.0	22,710	0.0%				
SES20	Health Education	0.0	0					
SES21	Licensing	2.8	-12,500	0.0%				
SES22	Pest Control	0.0	5,500	0.0%				
SES23	Pollution Reduction	0.0	2,710	0.0%				
SPR01	Building Regulations	5.0	11,640	-618.6%	-72,000			Restructure
SPR02	Enforcement	2.5	97,800	0.0%				
SPR03	Development Control	23.2	75,160	-33.3%	-25,000			Restructure and increase in income (incl pre app advice)
SPR04	Local Land Charges	1.8	-20,450	0.0%				
SPR06	Economic Development	2.5	-60,360	39.8%	-24,000			Member of staff going part time - see cost pressures - staff restructure
SPR07	Tourism Pol, Marketing & Devel	0.0	0					
SPR09	Forward Planning	7.2	249,310	0.0%				
SPR11	Regional Planning	0.0	62,520	0.0%				
SRB01	Collection Of Council Tax	8.8	275,020	-4.4%	-12,000			Additional Court Costs Income from £73k to £85k - JC to work on forecast
SRB02	Collection Of Business Rates	1.0	-58,400	77.1%	-45,000			NNDR Charity Rate Relief no longer required under new NNDR Scheme
SRB03	Housing Benefit Admin & Fraud	13.5	56,760	0.0%				
SRB04	Housing Benefit Subsidy	0.0	0					
SRB06	Debt Recovery	1.5	38,170	0.0%				
SRB08	Council Tax Benefit Subsidy	0.0	0					
SRS01	Recreation And Sport	53.9	141,910	-211.4%	-300,000			Target for service (EV enhancement?, pricing policy, increase off peak activity & corp members)
		<b>174</b>	<b>2,755,730</b>	<b>-21.8%</b>	<b>-601,500</b>	<b>-20,000</b>	<b>0</b>	
<b>Decent and Affordable Housing PDG</b>								
SES15	Private Sector Housing Grants	4.1	110,460	0.0%				
SHG02	Housing Advice	0.0	103,710	0.0%				
SHG03	Homelessness Accommodation	6.5	206,190	-12.1%	-25,000			20k DCC grant for Yth Homelessness post, 5k cut Dom Violence grant.
		<b>11</b>	<b>420,360</b>	<b>-5.9%</b>	<b>-25,000</b>	<b>0</b>	<b>0</b>	
<b>Managing the Environment PDG</b>								
SCP01	Parking Services	0.0	-434,000	0.0%				Consider including amenity car parks on charging order? Review of current year income from P and D and overnight charging.
SES02	Cemeteries	1.1	-39,670	0.0%				
SES04	Public Health	0.0	2,160	0.0%				
SES05	Open Spaces	2.2	156,900	0.0%				
SGM01	Grounds Maintenance	18.5	542,680	0.0%				
SPS01	Asset Management	0.0	8,750	0.0%				
SPS03	Flood Defence And Land Drain	0.0	26,430	0.0%				
SPS04	Street Naming & Numbering	0.2	8,280	0.0%				
SPS05	Administration Buildings	0.1	243,500	-4.1%	-10,000			Rates reduction P/House, increase rent from Prospect
SPS06	Mddc Depots	0.0	58,610	-10.2%	-6,000			Rent from leasing Lords Meadow Depot
SPS07	Public Transport	0.0	-17,440	0.0%				
SPS08	Office Building Cleaning	3.1	54,930	0.0%				
SPS09	Property Services Staff Unit	8.9	256,860	0.0%				
SPS10	Tourist Information Centre	0.0	-7,360	40.8%	-3,000			Rent for 1 Phoenix Lane more than budgeted for
SPS11	Public Conveniences	1.7	122,870	-41.8%	-51,340	-16340		PDG report on PC provision
SWS01	Street Cleansing	8.2	342,880	-2.2%	-7,500			Recharge for sweeping Market Walk
SWS02	Waste Collection	30.8	1,203,760	-3.6%	-43,000	-500000		Estimated income for charging for Garden Waste
SWS03	Recycling	25.8	623,400	-24.0%	-149,500			Sinking fund savings, glass income, rates at 16 shop, est saving on vehicle maint
SWS03	Recycling - OCT 15 New Scheme							
SWS04	Waste Management	5.3	230,220	0.0%				
		<b>106</b>	<b>3,383,760</b>	<b>-8.0%</b>	<b>-270,340</b>	<b>-516,340</b>	<b>0</b>	
<b>GRAND TOTAL</b>		<b>345</b>	<b>10,310,130</b>	<b>-9.5%</b>	<b>-983,240</b>	<b>-541,340</b>	<b>0</b>	

GENERAL FUND SUMMARY SAVINGS SCHEDULE		FTE	Budget Direct Cost	+ - %	Budget Meeting Savings / Cost Pressures	Target Savings / Cost Pressures	Target Savings / Cost Pressures	
(Direct costs)		2015/16	2014/15		2015/16	2016/17	2017/18	Comments
<b>Cabinet</b>								
SCM01	Chief Executive	2.0	159,080	0.0%				
SCM03	Corporate Fees/Charges	0.1	153,110	0.0%				
SCM06	Pension Backfunding	1.0	738,310	5.4%	40,000	45,000	50,000	New pension contribution rates/LEP contribution of £5k ongoing/ Review other corp fees
SFP01	Accountancy Services	8.5	400,930	0.0%				
SFP02	Internal Audit	2.7	98,870	0.0%				
SFP03	Procurement	1.6	51,910	0.0%				
SFP04	Purchase Ledger	1.5	45,100	0.0%				
SFP05	Sales Ledger	1.5	34,710	0.0%				
SHR01	Human Resources	4.8	203,160	7.4%	15,000			Selling services income reduced
SHR02	Mddc Staff Training	0.0	119,730	0.0%				
SHR03	Payroll	2.0	58,950	8.5%	5,000			Impact of JE
SHR04	Learning And Development	0.8	39,850	0.0%				
SIT01	It Gazetteer Management	2.0	63,810	0.0%				
SIT02	It Information Management	1.0	27,450	0.0%				
SIT03	It Information Technology	12.7	822,400	0.0%				
SLD01	Electoral Registration	4.0	111,040	0.0%				
SLD01A	Election Costs	0.0	20,000	5.0%	1,000			Impact of JE
SLD02	Democratic Rep And Management	2.8	414,720	2.4%	10,000			£2.5k for members transport, £7k for Mod.Gov but this should be cost neutral although savings will show against print budget in ICT
SLD04	Legal Services	5.0	187,150	4.0%	7,500			Appointment of higher grade solicitor
		<b>54</b>	<b>3,750,280</b>	<b>2.1%</b>	<b>78,500</b>	<b>45,000</b>	<b>50,000</b>	
<b>Community Well Being PDG</b>								
SCD01	Community Development	5.2	419,900	0.5%	2,300			JE Regrade
SCD02	Economic Development	2.0	-21,910	-109.5%	24,000			Not achieving increased income budget at market. JE regrades.
SCS20	Customer Services Admin	3.5	154,910	0.0%				
SCS22	Customer First	23.0	642,450	3.0%	19,500			Maintenance for new Kiosk 1.5k & 5k new EMR for replacement fund. Impact of JE and staff transfer
SES01	Emergency Planning	0.0	0					
SES03	Community Safety - C.C.T.V.	0.2	3,100	0.0%				
SES11	Pool Cars	0.0	6,480	0.0%				
SES16	Es Staff Units/Recharges	14.1	609,390	0.0%				
SES17	Community Safety	1.7	55,440	0.0%				
SES18	Food Safety	0.0	-1,530	0.0%				
SES19	Health And Safety At Work	1.0	22,710	0.0%				
SES20	Health Education	0.0	0					
SES21	Licensing	2.8	-12,500	-72.0%	9,000			Increase in staff hrs -agreed 13-14 wasn't included in budget. LW still to review fees
SES22	Pest Control	0.0	5,500	0.0%				
SES23	Pollution Reduction	0.0	2,710	0.0%				
SPR01	Building Regulations	5.0	11,640	515.5%	60,000			Review income during year to check performance vs budget
SPR02	Enforcement	2.5	97,800	0.0%				
SPR03	Development Control	23.2	75,160	0.0%				
SPR04	Local Land Charges	1.8	-20,450	0.0%				
SPR06	Economic Development	2.5	-60,360	-164.0%	99,000			Economic Dev Post. Town Centre Manager £41k and Economic development officer £21k- poss fund from NHB?
SPR07	Tourism Pol, Marketing & Devel	0.0	0					
SPR09	Forward Planning	7.2	249,310	0.0%				
SPR11	Regional Planning	0.0	62,520	0.0%				
SRB01	Collection Of Council Tax	8.8	275,020	0.0%				
SRB02	Collection Of Business Rates	1.0	-58,400	0.0%				
SRB03	Housing Benefit Admin & Fraud	13.5	56,760	54.6%	31,000			Assumed 10% cut on DWP Admin grant. Info at this time DWP will not remove fraud element as planned transfer of May 15 is after 1/5/15 - note if view changes this grant reduction could be up to 20% circa £62k.
SRB04	Housing Benefit Subsidy	0.0	0					
SRB06	Debt Recovery	1.5	38,170	0.0%				
SRB08	Council Tax Benefit Subsidy	0.0	0					
SRS01	Recreation And Sport	53.9	141,910	0.0%				
		<b>174</b>	<b>2,755,730</b>	<b>8.9%</b>	<b>244,800</b>	<b>0</b>	<b>0</b>	
<b>Decent and Affordable Housing PDG</b>								
SES15	Private Sector Housing Grants	4.1	110,460	16.2%	17,900			Half post not budgeted for in E/health Restructure
SHG02	Housing Advice	0.0	103,710	0.0%				
SHG03	Homelessness Accommodation	6.5	206,190	0.0%				
		<b>11</b>	<b>420,360</b>	<b>4.3%</b>	<b>17,900</b>	<b>0</b>	<b>0</b>	
<b>Managing the Environment PDG</b>								
SCP01	Parking Services	0.0	-434,000	-10.1%	44,000			Income below profile and not looking to achieve additional £44k - review vs budget
SES02	Cemeteries	1.1	-39,670	-28.3%	11,220			Additional salary costs
SES04	Public Health	0.0	2,160	0.0%				
SES05	Open Spaces	2.2	156,900	0.0%				
SGM01	Grounds Maintenance	18.5	542,680	1.1%	6,000			Sinking fund of new Tractor.
SPS01	Asset Management	0.0	8,750	0.0%				
SPS03	Flood Defence And Land Drain	0.0	26,430	0.0%				
SPS04	Street Naming & Numbering	0.2	8,280	0.0%				
SPS05	Administration Buildings	0.1	243,500	0.0%				
SPS06	Mddc Depots	0.0	58,610	0.0%				
SPS07	Public Transport	0.0	-17,440	0.0%				
SPS08	Office Building Cleaning	3.1	54,930	0.0%				
SPS09	Property Services Staff Unit	8.9	256,860	2.0%	5,100			Apprentice to work along side Technical officer. Could be more depending on cost of Agency for the Technical Officer
SPS10	Tourist Information Centre	0.0	-7,360	0.0%				
SPS11	Public Conveniences	1.7	122,870	0.0%				
SWS01	Street Cleansing	8.2	342,880	0.0%				
SWS02	Waste Collection	30.8	1,203,760	1.8%	21,500			1 additional member of staff
SWS03	Recycling	25.8	623,400	11.5%	71,980			Rent, forklifts, 1 add staff, baler loan+fund+annual maint
SWS03	Recycling - OCT 15 NEW SCHEME				158,000	95,000		Pwlb loan recycling receptacles + estimated cost of administrating new scheme
SWS04	Waste Management	5.3	230,220	0.0%				Funding for new recycling vehicles??
		<b>106</b>	<b>3,383,760</b>	<b>9.4%</b>	<b>317,800</b>	<b>95,000</b>	<b>0</b>	
<b>GRAND TOTAL</b>		<b>345</b>	<b>10,310,130</b>	<b>6.4%</b>	<b>659,000</b>	<b>140,000</b>	<b>50,000</b>	

**Cost Pressures**

Salary inflation 1% from 1/4/15  
 Other inflation - 3% per annum on supp and serv + utilities  
 Interest received  
 Contracted out pension rebate abolished  
 Capital funding/borrowing costs of new equip/vehicles/mrp???  
 Review RCCO requirement - currently £125k in 14/15 budget

**Month 3 monitoring forecast Issues**

**Funding Adjusts**

Reduced Formula Grant £656k (from prov grant settlement)  
 Council Tax Freeze grant from 14/15  
 C Tax 1.5% increase pa  
 C Tax addl properties  
 Reduction in CTR grant to TC/PCs  
 Collection Fund surplus decrease  
 Finance lease interest  
 PWLB interest payable  
 Contribution from EMR/NHB to fund TCM and econ dev post

**Total Budgeted Cost Pressures**

**Total Budget Meeting Savings (See other sheet)**

**Projected Budget Gap**

GF Balance B/F  
 GF Balance C/F

	110,000		
	50,000		
<b>A</b>	<b>50,000</b>		
		137,000	137,000
<b>B</b>	<b>656,000</b>		
<b>C</b>	<b>-49,000</b>		
<b>D</b>	<b>-78,000</b>		
<b>D</b>	<b>-40,000</b>		
<b>E</b>	<b>-33,000</b>		
<b>F</b>			
<b>G</b>			
<b>H</b>			
	-99,000		
	<b>1,226,000</b>		

Based on est of 250 new props per annum  
 35% reduction for 15/16

**-983,240**

**242,760**

**-2,460,711**  
**-2,217,951**

**Medium Term Financial Plan 2015/16 - 2018/19 - Capital**

**Appendix 4**

	Provisional Capital Programme 2015/16 £k	Estimated Capital Programme 2016/17 £k	Estimated Capital Programme 2017/18 £k	Estimated Capital Programme 2018/19 £k	Total £k
<b>Estates Management</b>					
<b>Leisure - Site Specific</b>					
<b>Lords Meadow leisure centre</b>					
Main car park resurfacing	50				50
Replace main filters -including access arrangements		70			70
Tennis Court resurfacing and lining (subject to need)		25			25
Swimming pool tiling and balance tank fabrication			50		50
Squash Court roof -valleys steps	20				20
<b>Exe Valley leisure centre</b>					
* Fitness gym extension	500				500
Inflatable dome for tennis courts (subject to business case)	0			80	80
<b>Culm Valley sports centre</b>					
* Fitness gym extension	0			500	500
<b>Total</b>	<b>570</b>	<b>95</b>	<b>50</b>	<b>580</b>	<b>1,295</b>
* Figures included per Leisure consultants report - further work required & subject to Business Case demonstrating acceptable payback period					
<b>Other MDDC Buildings</b>					
<b>Pannier Market</b>					
Pannier Market paving resurfacing (subject to planning)		150			150
Pannier Market decoration -whole building out of hours				60	60
<b>Town Hall</b>					
Secondary means of escape-improved use of chamber			30		30
High level maintenance on the structure -repointing etc			50		50
<b>General Car parks</b>					
<b>Pay and Display and Amenity Car Parks</b>					
Beck Square car park -resurface and lining			50		50
William Street Car Park-resurface and reline		50			50
<b>MSCP Improvements</b>					
Planned replacement expansion joint replacement	40		40		80
Surfacing Road past M & S to MSCP		50			50
<b>MDDC Depot sites</b>					
Lords Meadow Depot -Replace/repair asbestos roof				50	50
Old Road Depot -Yard resurfacing and lining (subject to move)		35			35
Station Yard- Yard resurfacing and lining (subject to move)			35		35
Old Road roof - permanent repairs				50	50
Depot relocation land purchase and fit out		2,500			2,500
<b>Play Areas</b>					
Play area refurbishment district wide	50	50	50	50	200
<b>Cemeteries</b>					
Chapel roofs Tiverton and Crediton			40		40
<b>Other Projects</b>					
Land drainage flood defence schemes	50	50	50	50	200
Sewage Pumping Stations (HRA)	50	50	50	50	200
<b>Total</b>	<b>190</b>	<b>2,935</b>	<b>395</b>	<b>310</b>	<b>3,830</b>
<b>HRA Projects</b>					
Housing Maintenance Fund	3,500	3,500	3,500	3,500	14,000
Disabled Facilities Grants - Council Houses	291	297	303	309	1,200
Palmerston Park Tiverton - affordable dwellings	4,000				4,000
Culmstock	700				700
Conversion of Shapland Place garages Tiverton - dwellings or starter units		1,000			1,000
Round Hill Tiverton site development			3,000		3,000
<b>Total</b>	<b>8,491</b>	<b>4,797</b>	<b>6,803</b>	<b>3,809</b>	<b>23,900</b>
<b>ICT Projects</b>					
Replacement of PC estate 330s	40	0	40	0	80
Server farm expansion/upgrades	20	0	20	0	40
Unified Comms/telephony	50	25			75
Digital Transformation		50	100	100	250
Mobile Working NDL MX	30				30
Members Mobile	25				25
SQL/Oracles refreshes	20	50			70
HRA Digital Transformation (HRA)	30				30
InCab	60				60
E-Financials Technical refresh	20				20
Uniform Technical refresh	20				20
Misc items in future years		175	140	200	515
<b>Total</b>	<b>315</b>	<b>300</b>	<b>300</b>	<b>300</b>	<b>1,215</b>

	Provisional Capital Programme 2015/16 £k	Estimated Capital Programme 2016/17 £k	Estimated Capital Programme 2017/18 £k	Estimated Capital Programme 2018/19 £k	Total £k
Grants to housing associations to provide houses (covered by Commuted Sums)	0	300	300	300	900
Affordable Housing 0.67 FTE	26	26	26	26	104
Alexandra Lodge - contribution to Care Home Provision	300				300
<b>Total</b>	<b>326</b>	<b>326</b>	<b>326</b>	<b>326</b>	<b>1,304</b>

#### Private Sector Housing Grants

Work in Default /Discretionary Grants	0	0	0	0	0
Loans Scheme (Wessex Reinvestment Trust)	0	0	0	0	0
Empty Homes	102	104	106	108	420
Disabled Facilities Grants-P/Sector	459	468	477	487	1,891
<b>Total</b>	<b>561</b>	<b>572</b>	<b>583</b>	<b>595</b>	<b>2,311</b>

#### Economic Development Projects

Schemes as yet to be identified	100	100	100	100	400
<b>Total</b>	<b>100</b>	<b>100</b>	<b>100</b>	<b>100</b>	<b>400</b>

#### Replacement Vehicles

Grounds Maintenance	58	0	30	35	123
Housing Repairs (HRA)	59	0	24	0	83
Street Cleansing	50	0	0	67	117
Refuse Collection	195	320	160	165	840
Trade Waste	160	0	0	0	160
Recycling	0	0	0	0	0
CCTV Initiatives	40	0	0	0	40
<b>Total</b>	<b>562</b>	<b>320</b>	<b>214</b>	<b>267</b>	<b>1,363</b>

#### Waste & Recycling

No Costs included for new Refuse & Recycling scheme Oct '15 prior to PDG recommendations					0
<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Grand Total</b>	<b>11,115</b>	<b>9,445</b>	<b>8,771</b>	<b>6,287</b>	<b>35,618</b>

	2015/16 £k	2016/17 £k	2017/18 £k	2018/19 £k	Total
<b>Funding</b>					
Council House sales	-300	-300	-300	-300	-1,200
Council House sales (1 for 1 receipts - replacement Homes)	-300	-300	-300	-300	-1,200
Misc Land/Property sales	-80	-80	-80	-80	-320
Disabled Facility Grants - Mandatory - Private Sector	-254	-254	-254	-254	-1,016
HRA Revenue Contribution	-139	-50	-74	-50	-313
HRA Revenue Contribution - Council House Building	-4,400	-700	-2,700		-7,800
Housing Maintenance Fund	-3,500	-3,500	-3,500	-3,500	-14,000
Decent Homes Backlog Funding					0
Affordable Housing S106s - matched to spend	-326	-326	-326	-326	-1,304
General Capital Reserve	-65	-65	-65	-65	-260
2014/15 capital programme forecast net u/spends	0	0	0	0	0
Regional Housing Pot Reserve	-12	-12	-11	-11	-46
Revenue Contribution from General Fund	-125	-125	-125	-125	-500
Amounts req'd from New Homes Bonus	-1,039	-732	-606	-822	-3,199
Contribution from UCR	-25	-25	-25	-25	-100
Contribution from sinking funds	-161	-190	-120	-144	-615
Contribution from Private Sector Housing Grant EMR	-311	-286	-285	-285	-1,167
Contribution from CGU non specific reserve	-78				-78
PWLB Borrowing	0	-1,500			-1,500
Capital Receipt for Town Hall & depot Rationalisation		-1,000			-1,000
<b>Total Funding</b>	<b>-11,115</b>	<b>-9,445</b>	<b>-8,771</b>	<b>-6,287</b>	<b>-35,618</b>
<b>Funding Gap</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>