

**GENERAL FUND FINANCIAL MONITORING INFORMATION FOR
THE PERIOD 01 APRIL TO 31 DECEMBER 2015**

Com	General Fund Summary	Note	2015/16 Annual Budget £	2015/16 Full Year Forecast Variance (0 = On budget) £	Variance %
	Cllr C J Eginton				
CM	Corporate Management	A	1,197,130	57,700	4.8%
LD	Legal & Democratic Services: Member/Election Services	B	1,027,290	48,300	4.7%
	Cllr N V Davey				
CP	Car Parks	C	(23,680)	(127,250)	-537.4%
ES	Cemeteries & Public Health	D	156,640	54,000	34.5%
ES	Open Spaces	F	593,300	(25,000)	-4.2%
GM	Grounds Maintenance	E	(16,870)	52,340	-310.3%
WS	Waste Services	H	2,287,120	65,000	2.8%
	Cllr C R Slade				
CD	Community Development	I	328,270	23,430	7.1%
ES	Environmental Services incl. Licensing	D	157,180	10,000	6.4%
IT	IT Services	Q	(12,040)	(34,900)	289.9%
PR	Planning - Land charges	N	(600)	(15,000)	2500.0%
RS	Recreation And Sport	J	662,400	331,000	50.0%
	Cllr P H D Hare-Scott				
FP	Finance And Performance	K	(180)	0	0.0%
RB	Revenues And Benefits	L	782,650	(192,000)	-24.5%
	Cllr R L Stanley				
ES	ES: Private Sector Housing Grants	D	112,120	27,000	24.1%
HG	General Fund Housing	M	317,150	(78,000)	-24.6%
PS	Property Services	G	253,800	(292,840)	-115.4%
	Cllr R J Chesterton				
CD	Community Development: Markets	I	60,550	20,000	-33.0%
PR	Planning And Regeneration	N	960,400	328,396	34.2%
	Cllr M Squires				
CS	Customer Services	O	15,730	102,000	648.4%
ES	Environment Services - Public Health	D	356,920	(7,860)	-2.2%
HR	Human Resources	P	98,470	6,100	6.2%
LD	Legal & Democratic Services: Legal Services	B	(10)	0	
	All General Fund Services		9,313,740	352,416	3.8%
IE260	Interest Payable		68,390	79,064	
IE290	Interest Receivable on Investments		(65,000)	(36,000)	
	Additional dividend re Heritable Investment			(43,958)	
	Interest from Funding provided for HRA		(69,090)	0	
	New Homes Bonus Grant		0	(1,612,725)	
	Sundry Grants		0	0	
ABFGF	Statutory Adjustments (Capital charges)		(905,860)	83,453	
TREMR	Net Transfer to/(from) Earmarked Reserves	APP B	424,170	1,449,557	
	TOTAL BUDGETED EXPENDITURE		8,766,350	271,807	3.1%
	Formula Grant (includes Non Domestic rates)		(3,767,480)	100,000	
	Council Tax		(4,955,540)	0	
	Collection Fund Surplus		(43,330)	0	
	TOTAL BUDGETED FUNDING		(8,766,350)	100,000	-1%
	Forecast in year (Surplus) / Deficit		0	371,807	-4.2%
	General Fund Reserve 01/04/15			(2,380,180)	
	Forecast General Fund Balance 31/03/16			(2,008,373)	

GENERAL FUND FINANCIAL MONITORING INFORMATION FOR THE PERIOD 01 APRIL TO 31 DECEMBER 2015			
Not	Description of Major Movements	Full Year Forecast Variation (Net of Trf to EMR)	PDG
A	Corporate Management		
	Provision for a further levy payment following the trigger of MMI scheme of arrangement (historic asbestos insurance claims covered by ear marked reserve)	56,700	Cabinet
	Recruitment costs offset by savings on pension backfunding	1,000	Cabinet
		57,700	
B	Legal & Democratic Services		
	Legal Services restructure, salaries & recruitment costs	(9,000)	Cabinet
	Income - Legal Section 106 work less than in previous years and fees & charges down	10,500	Cabinet
	Members' tablets, cost was budgeted as Capital Expenditure but as less than £20k falls as Revenue Expenditure (see appendix G)	12,000	Cabinet
	Cost of District Council Elections (covered by earmarked reserve)	43,000	Cabinet
	Redundancy costs	24,000	Cabinet
	Recovered costs on General Election	(10,000)	Cabinet
	Individual election registration (IER) costs less than budgeted	(14,000)	Cabinet
	More IER Grant income received than budgeted	(2,700)	Cabinet
	Various other minor variances	(5,500)	Cabinet
		48,300	
C	Car Parks		
	Pay and Display income £19k up against budget at half year. Yearend forecast can be changeable month by month	(30,000)	MTE
	Increased income from off-street fines	(10,000)	MTE
	Other minor variances	(7,500)	MTE
	Maintenance underspend on specific project to be EMR (see EMR below)	(70,000)	MTE
	HMRC VAT claim repaid on parking tariff overpayments	(9,750)	MTE
		(127,250)	
D	Environmental Services		
	Salary underspends in Environmental Enforcement due to vacant post and overtime budget	(10,000)	CWB
	Licensing Unit salaries - Increase in hours and JE impact.	15,000	CWB
	Licensing income over and above budget.	(10,000)	CWB
	Cemetery income above profile on internments & exclusive burial rights but has reduced over the last couple of months.	(10,000)	MTE
	Overspend on Maintenance of Cemetery Walls and Pathways (see below EMR)	35,000	CWB
	Environmental Services salary overspend due to a service restructure, JE and redundancy £20k. Some of this cost has been reduced by vacant posts	15,000	CWB
	Water Sampling income increased due to restructure/more resource to be able carry out this activity	(7,000)	CWB
	Redundancy Costs	29,000	MTE
	Disabled facility grants repayments during the year	(17,000)	DAAH
	Public Health Grant funding received (see below EMR)	(18,000)	CWB
	Overspend on Public Health Officer salary and other Public Health Projects are partially off-set by EMR (see below utilisation of EMR)	17,140	CWB
	Private Sector Housing overspend on Training on the Idox system is to be fully funded from PSH EMR (see EMR below)	7,000	DAAH
	Private Sector Housing salary overspend due to restructure, increased hours and JE (see below EMR)	37,000	DAAH
		83,140	

GENERAL FUND FINANCIAL MONITORING INFORMATION FOR THE PERIOD 01 APRIL TO 31 DECEMBER 2015			
Not	Description of Major Movements	Full Year Forecast Variation (Net of Trf to EMR)	PDG
E	Grounds Maintenance		
	£25k cut in grass cutting budget from Devon County Council plus a reduction in ad hoc shrubs and hedgerow works has resulted in a further £5k reduction against income budget	30,000	MTE
	Due to staff shortages Grounds Maintenance not been able to actively seek internal work to recharge other services	5,000	MTE
	Purchase of digger fully funded from earmarked reserve	17,340	MTE
		52,340	
F	Open Spaces		
	Urgent repairs works to play area wall at Newcombes Meadow can no longer be carried out in 15-16 due to other road closures that are happening in Crediton. Works planned next financial year	0	MTE
	Underspend on specific revenue projects to be EMR (see below EMR)	(25,000)	MTE
		(25,000)	
G	Property Services		
	Market Walk income not budgeted - Predicting £341k of net income at year end to be off-set by costs of PWLB loan and capital financing. The projected surplus £150k will be transferred into reserves for future economic development.	(341,000)	MTE
	Project start up costs have led to an overspend within surplus sites for disposal which will be off-set by future capital receipts or income streams	11,000	MTE
	Phoenix House maintenance budget overspend	15,000	MTE
	Urgent repairs works to ceiling in Town Hall	7,860	MTE
	Underspend on refurbishment of public convenience to transfer to be EMR	(20,000)	MTE
	Bus Station maintenance underspend to be transferred to EMR	(3,000)	MTE
	2 vacant units at Kingsmill and 1 at Simmons Place will result in a year end deficit on the income budget	20,000	MTE
	Double Glazing replacement at Kings Mill and Simmons Place (see earmarked reserve which off-set £10k)	30,000	MTE
	Underspend on Flood budget to be EMR for future projects	(11,000)	MTE
	Refurbishment of the Town Hall men's toilets is being funded from an EMR (see below EMR)	11,300	MTE
	Station Yard Depot overspend on maintenance	6,000	MTE
	Underspend on salaries due to vacant posts will partially be off-set by EMR for an additional vehicle required for the new Multi-skilled operative post	(26,000)	MTE
	Decrease in income received from Prospects leaving the rental space at Phoenix House	7,000	MTE
		(292,840)	
H	Waste Services		
	Refuse - vehicle repairs, running aged fleet until replacement need is known	60,000	MTE
	Refuse - agency due to delivering extra containers	10,000	MTE
	Recycling - additional overtime due to sickness	10,000	MTE
	Recycling material income is down, this is due to receiving a lower price per tonne than budgeted	70,000	MTE
	Recycling - fuel and vehicle repairs due to new fleet	(55,000)	MTE
	Trade waste income up against budget which is part offset by additional disposal charges	(10,000)	MTE
	Trade waste - vehicle hire costs	10,000	MTE
	Estimated additional take-up on chargeable garden waste	(20,000)	MTE
	Sale of old recycling vehicles	(10,000)	MTE
		65,000	

GENERAL FUND FINANCIAL MONITORING INFORMATION FOR THE PERIOD 01 APRIL TO 31 DECEMBER 2015			
Not	Description of Major Movements	Full Year Forecast Variation (Net of Trf to EMR)	PDG
I	Community Development		
	Salaries - variance in hours	(6,200)	CWB
	Market Income - proactive work is being carried out to try and meet this gap	10,000	CWB
	Grant spend covered by seed fund ear marked reserve	10,520	CWB
	Salary costs due to a restructure	10,000	CWB
	Salary costs for additional post of Grants and Funding Officer(see ear marked reserve)	19,110	CWB
		43,430	
J	Recreation And Sport		
	Exe Valley Leisure Centre (EVLC) salaries (includes manager post reinstated)	25,000	CWB
	EVLC Income - Adult/Junior membership volumes down	90,000	CWB
	Culm Valley Sports centre (CVSC) salaries	15,000	CWB
	Lords Meadow Leisure Centre (LMLC) salaries	5,000	CWB
	Lords Meadow Leisure Centre Income (cancelled operating special offer for annual memberships)	22,000	CWB
	Maintenance overspend -squash court roofs/ATP repairs at EVLC	25,000	CWB
	Redundancy costs due to management restructure	123,000	CWB
	Utility costs across all sites	26,000	CWB
		331,000	
K	Finance And Performance		
		0	
L	Revenues And Benefits		
	HB Fraud section transferred to DWP from 01/05/15	(62,000)	CWB
	Additional agency staff required in Housing Benefit net of salary savings (maternity leave, post changes & vacant hours)	40,000	CWB
	Housing Benefit Subsidy	(170,000)	CWB
		(192,000)	
M	General Fund Housing		
	Better recovery on DARS - reduction in level of provision	(38,000)	DAAH
	Lower costs than budgeted due to using own stock instead of B&Bs and case numbers below average	(20,000)	DAAH
	Use of Discretionary Housing Payments to fund DARS scheme	(20,000)	DAAH
		(78,000)	
N	Planning And Regeneration		
	Enforcement-Direct Action costs (predominantly Harlequin Valet)	80,000	CWB
	Enforcement salary savings	(10,000)	CWB
	Development Control salaries (incl recruitment costs)	(10,000)	CWB
	Development Control income	(10,000)	CWB
	Development Control consultancy costs	15,000	CWB
	Local Plan consultancy costs	25,000	CWB
	Land charges fee income	(15,000)	CWB
	Building Control staffing /Consultancy costs	71,000	CWB
	Forward Planning salaries (incl recruitment costs)	5,000	CWB
	Non Commencement of Community Infrastructure Levy scheme.	15,000	CWB
	Tiverton Eastern Urban Extension (EUE) works (fully funded from reserves)	54,756	CWB
	Business advice service and town project spend (covered by earmarked reserve)	47,000	CWB
	Redundancy costs	23,000	CWB
	Salary costs for the Town Centre Manager post (covered by ear marked reserve)	22,640	CWB
		313,396	

GENERAL FUND FINANCIAL MONITORING INFORMATION FOR THE PERIOD 01 APRIL TO 31 DECEMBER 2015

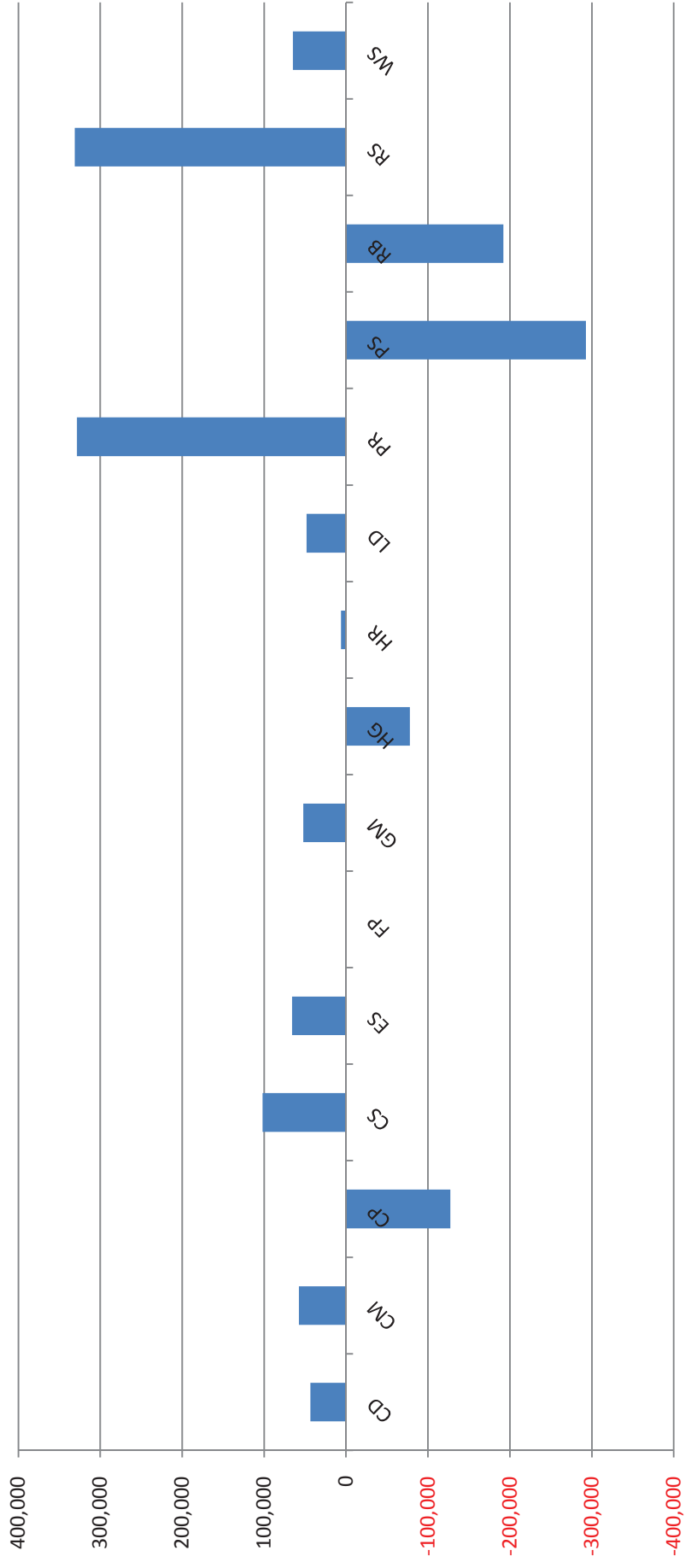
Not	Description of Major Movements	Full Year Forecast Variation (Net of Trf to EMR)	PDG
O	Customer Services		
	Redundancy costs	36,500	CWB
	Staffing for Digital Strategy Projects funded by ear marked reserve (see below)	73,000	CWB
	Franked Mail	(12,000)	CWB
	Other minor variances	4,500	CWB
		102,000	
P	Human Resources		
	L&D Assistant funded from EMR	11,300	Cabinet
	L&D Managers vacant post has resulted in a yearend salary saving	(5,200)	Cabinet
		6,100	
Q	I.T. Services		
	Other sundries	(5,900)	Cabinet
	Salary saving - apprentice employed	(14,000)	Cabinet
	Head of BIS recharge to NDDC, any savings however will be earmarked for digital	(30,000)	Cabinet
	Training costs (covered by earmarked reserve)	14,000	Cabinet
	Government connect projects - one off costs (cover by earmarked reserve)	1,000	Cabinet
		(34,900)	
	FORECAST (SURPLUS)/DEFICIT AS AT 31/03/16	352,416	

Cabinet	77,200
CWB	634,966
DAAH	(51,000)
MTE	(308,750)
	352,416

Net Transfers to / from Earmarked Reserves

New Homes Bonus monies earmarked for capital and economic regeneration projects	1,612,725
Transfer to digital transformation project	30,000
District Election Costs from earmarked reserve released	(43,000)
Local Plan consultancy costs	(35,000)
Repair to Cemetery Walls and Pathways	(35,000)
Projected surplus on Market Walk transfer to reserves earmarked for economic development	150,000
Private Sector Housing Restructure	(15,000)
Grounds Maintenance Digger purchase	(17,340)
Business advice and Town project spend covered by earmarked reserve released	(47,000)
Digital strategy staffing from New Homes Bonus	(73,000)
Grant spend from seed fund earmarked reserve released	(10,520)
ICT training costs	(14,000)
Industrial Units double glazing replacement	(10,000)
L&D Assistant funded from EMR	(11,300)
Parks & Open spaces Paths and walls maintenance	25,000
Insurance - Provision for a further levy payment - MMI scheme of arrangement	(56,700)
S106 contribution for the provision of recycling containers for new houses	(4,662)
New Homes Bonus monies earmarked for the additional Grants and Funding Officer post	(19,110)
New Homes Bonus monies earmarked for the Town Centre Manager post	(22,640)
Government Connect one off costs	(1,000)
Public Health Grant Funding	18,000
Public Health Officer & Targeted Families Utilisation	(10,140)
Private Sector Housing software training	(7,000)
Flood Defence budget underspend EMR for future projects	11,000
Parking Services underspend on specific revenue projects	70,000
Property Sevices salary underspend EMR to fund new vehicle	20,000
Tiverton EUE	(54,756)
Net Transfer to / (from) Earmarked Reserves	1,449,557

2015/16 General Fund Projected Outturn Variance £



Key + = Overspend / Income under target - = Savings / Income above budget

CD	Community Development	Interest Receivable	
CM	Corporate Management	IT	I.T. Services
CP	Car Parks	LD	Legal and Democratic
CS	Customer Services	PR	Planning and Regeneration
ES	Environmental Services	PS	Property Services
FP	Finance and Performance	RB	Revenues and Benefits
GM	Grounds Maintenance	RS	Recreation and Sports
HG	General Fund Housing	WS	Waste Services
HR	Human Resources		

GENERAL FUND FINANCIAL MONITORING INFORMATION FOR THE PERIOD 01 APRIL TO 31 DECEMBER 2015

	2015/16	2015/16	2015/16	2015/16	Full Year	Variance
	Annual Budget	Profiled Budget	Actual	Variance	Forecast	
	£	£	£	£	Variation	%
	£	£	£	£	£	%
Building Control Fees	(235,030)	(176,273)	(189,405)	(13,133)	0	0%
Planning Fees	(777,000)	(582,750)	(577,490)	5,260	0	0%
Land Searches	(110,460)	(82,845)	(102,620)	(19,775)	(15,000)	14%
Car Parking Fees - See Below	(661,050)	(488,817)	(539,905)	(51,088)	(29,000)	4%
Leisure Fees & Charges	(2,530,020)	(1,837,893)	(1,728,353)	109,540	112,000	-4%
Trade Waste Income	(605,000)	(593,461)	(626,751)	(33,290)	(35,000)	6%
Licensing	(113,560)	(93,139)	(106,341)	(13,202)	(10,000)	9%
Market Income	(111,670)	(83,753)	(75,690)	8,063	10,000	-9%
	(5,143,790)	(3,938,930)	(3,946,555)	(7,624)	33,000	-0.6%
Pay and Display						
					Spaces	Bud Income
						pa per space
Beck Square, Tiverton	(76,000)	(57,000)	(63,221)	(6,221)	40	(1,900)
William Street, Tiverton	(36,000)	(27,000)	(24,144)	2,856	45	(800)
Westex South, Tiverton	(42,500)	(31,875)	(35,322)	(3,447)	51	(833)
Wellbrook Street, Tiverton	(13,000)	(9,750)	(11,776)	(2,026)	27	(481)
Market Street, Crediton	(34,000)	(25,500)	(28,106)	(2,606)	39	(872)
High Street, Crediton	(48,500)	(36,375)	(41,845)	(5,470)	190	(255)
Station Road, Cullompton	(22,000)	(16,500)	(23,549)	(7,049)	112	(196)
Multistorey, Tiverton	(100,500)	(75,375)	(81,680)	(6,305)	631	(159)
Market Car Park, Tiverton	(195,000)	(146,250)	(151,898)	(5,648)	122	(1,598)
Phoenix House, Tiverton	(4,000)	(3,000)	(2,416)	584	15	(267)
	(571,500)	(428,625)	(463,957)	(35,332)	1,272	(7,363)
Season Tickets	(31,000)	(15,082)	(15,082)	0		
Residents Permits	(11,870)	(11,870)	(10,295)	1,575		
Business Permits	(9,670)	(9,670)	(9,684)	(14)		
Overnight Permits	(1,000)	(1,000)	0	1,000		
Town Hall, Tiverton	0	0	(1,600)	(1,600)		
Other Income	(36,010)	(22,570)	(39,287)	(16,717)		
	(661,050)	(488,817)	(539,905)	(51,088)		
Standard Charge Notices (C	(25,000)	(18,750)	(24,651)	(5,901)	(10,000)	

GENERAL FUND FINANCIAL MONITORING INFORMATION FOR THE PERIOD 01 APRIL TO 31 DECEMBER 2015

	2015/16 Annual Budget	2015/16 Profiled Budget	2015/16 Actual	2015/16 Variance
	£	£	£	£
Total Employee Costs				
General Fund				
Community Development	284,610	213,458	204,325	(9,133)
Corporate Management	859,280	644,460	651,843	7,383
Customer Services	686,030	514,523	569,369	54,846
Environmental Services	853,970	640,478	694,676	54,198
Finance And Performance	589,040	441,780	450,984	9,204
General Fund Housing	191,940	143,955	141,377	(2,578)
Grounds Maintenance	415,900	311,925	293,982	(17,943)
Human Resources	292,190	219,143	218,246	(897)
I.T. Services	544,220	408,165	377,143	(31,022)
Legal & Democratic Services	411,330	308,498	320,869	12,371
Planning And Regeneration	1,413,870	1,060,403	999,242	(61,161)
Property Services	359,220	269,415	208,212	(61,203)
Recreation And Sport	1,504,870	1,128,653	1,299,324	170,671
Revenues And Benefits	706,340	529,755	485,841	(43,914)
Waste Services	1,792,050	1,344,038	1,303,423	(40,615)
	10,904,860	8,178,649	8,218,855	40,206
Housing Revenue Account				
BHO09 Repairs And Maintenance	773,080	579,810	563,728	(16,082)
BHO10 Supervision & Management	1,448,740	1,086,555	989,481	(97,074)
BHO11 Special Services	61,760	46,320	66,619	20,299
	2,283,580	1,712,685	1,619,827	(92,858)
Total	£ 13,188,440	£ 9,891,334	£ 9,838,682	£(52,652)

	2015/16 Annual Budget	2015/16 Profiled Budget	2015/16 Actual	2015/16 Variance
	£	£	£	£
Agency Staff				
General Fund				
Car Parks	0	0	0	0
Community Development	0	0	0	0
Corporate Management	0	0	0	0
Customer Services	34,000	0	5,976	5,976
Environmental Services	0	0	5,945	5,945
Finance And Performance	0	0	0	0
General Fund Housing	0	0	0	0
Grounds Maintenance	5,000	3,750	19,328	15,578
Human Resources	0	0	7,042	7,042
I.T. Services	0	0	0	0
Legal & Democratic Services	0	0	0	0
Planning And Regeneration	0	0	0	0
Property Services	0	0	32,158	32,158
Recreation And Sport	0	0	0	0
Revenues And Benefits	0	0	42,449	42,449
Waste Services	88,510	66,383	112,563	46,180
	127,510	70,133	225,461	155,328
Housing Revenue Account				
BHO09 Repairs And Maintenance	0	0	0	0
BHO10 Supervision & Management	0	0	11,494	11,494
BHO11 Special Services	0	0	0	0
	0	0	11,494	11,494
Total	£127,510	£70,133	£236,955	£166,822

**HOUSING REVENUE ACCOUNT FINANCIAL MONITORING INFORMATION FOR
THE PERIOD 01 APRIL TO 31 DECEMBER 2015**

		2015/16 Annual Budget	Forecast	Variance
Housing Revenue Account (HRA)	Notes	£	£	%
SHO01 Dwelling Rents Income	A	(12,810,600)	2,000	0.0%
SHO04 Non Dwelling Rents Income	B	(519,780)	(33,000)	6.3%
SHO06 Tenant Charges For Services	C	(30,980)	(14,000)	45.2%
SHO07 Leaseholders' Service Charges	D	(19,840)	(3,000)	15.1%
SHO08 Contributions Towards Expenditure	E	(34,970)	(3,000)	8.6%
SHO09 Alarm Income - Non Tenants	F	(138,170)	(55,000)	39.8%
SHO10 H.R.A. Investment Income	G	(40,000)	0	0.0%
SHO11 Miscellaneous Income	H	(19,000)	(18,000)	94.7%
SHO13A Repairs & Maintenance	I	3,274,710	(328,000)	0.0%
SHO17A Housing & Tenancy Services	J	1,358,850	(160,000)	-11.8%
SHO22 Alarms & L.D. Wardens expenditure	K	178,700	(3,000)	-1.7%
SHO29 Bad Debt Provision Movement	L	25,000	0	0.0%
SHO30 Share Of Corporate And Democratic	M	202,890	0	0.0%
SHO32 H.R.A. Interest Payable	N	1,323,820	0	0.0%
SHO34 H.R.A. Transfers between earmarked reserves	O	2,589,500	0	0.0%
SHO36 H.R.A. R.C.C.O.	P	139,000	(55,000)	-39.6%
SHO37 Capital Receipts Reserve Adjustment	Q	(15,600)	0	0.0%
SHO38 Major Repairs Allowance	R	1,986,590	0	0.0%
SHO45 Renewable Energy Transactions	S	(150,000)	0	0.0%
		(2,699,880)	(670,000)	-24.8%
Net recharge to HRA		1,223,440		
Capital Charges		1,476,440		
Net Housing Revenue Account Budget		0		

Housing Revenue Account	£k
Total HRA reserve as at 01/04/14	(2,000)
Forecast variance for the year (see above)	(670)
Forecast HRA reserve as at 31/03/15	(2,670)

Housing Maintenance Fund	£k
Opening balance	(6,360)
Amount required to fund MRA works	914
Reserve utilised for capital works (see appendix G)	1,001
Budgeted transfer to reserves	(2,465)
Forecast closing balance	(6,910)

Renewable Energy Fund	£k
Opening balance	(370)
Expenditure forecast for this year (see appendix G)	200
Income forecast for this year	(172)
Forecast closing balance	(342)

HOUSING REVENUE ACCOUNT FINANCIAL MONITORING INFORMATION FOR THE PERIOD 01 APRIL TO 31 DECEMBER 2015

Note	Description of Major Movements	Corrective Action	Forecast Variance £
A	No major variance	None	2,000
B	Garage rents and shop rents are ahead of target so far	N/A	(33,000)
C	LD warden contract generating more revenue than budgeted	N/A	(14,000)
D	No major variance	N/A	(3,000)
E	No major variance	N/A	(3,000)
F	Excellent performance of community alarms, both in the tenant population and private sector	N/A	(55,000)
H	Sale of a piece of land has generated income in excess of budget	N/A	(18,000)
I	Significant improvement in position this month caused by the £140k of painting work that will be slipped into 2016/17 as well as the increase in DLO costs that can be charged elsewhere.	N/A	(328,000)
J	Several staffing savings combined with reduced expenditure on community initiatives and several minor variances.	None	(160,000)
K	Final costs of wrapping up warden service	None	(3,000)
P	£25k variance on sewage works and £30k on digital transformation	None	(55,000)
		TOTAL	(670,000)